

REGISTERED COMPANY NUMBER: 04365411 (England and Wales)
REGISTERED CHARITY NUMBER: 1169746

REPORT OF THE TRUSTEES AND
AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020
FOR
NORTH HALIFAX PARTNERSHIP LIMITED
(A COMPANY LIMITED BY GUARANTEE)

Sheards
Chartered Accountants
& Statutory Auditors
Vernon House
40 New North Road
Huddersfield
West Yorkshire
HD1 5LS

NORTH HALIFAX PARTNERSHIP LIMITED

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for the year ended 31 March 2020**

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**REPORT OF THE TRUSTEES
for the year ended 31 March 2020**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2020. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

**REPORT OF THE TRUSTEES
for the year ended 31 March 2020**

OBJECTIVES AND ACTIVITIES

Objectives and aims

The Charity's objects are specifically restricted to the promotion for the public benefit of urban and rural regeneration in areas of social and economic deprivation and in particular North Halifax by all or any of the following means:

- (a) The relief of poverty in such ways as may be thought fit.
- (b) The relief of unemployment in such ways as may be thought fit, including assistance to find employment.
- (c) The advancement of education, training or retraining, particularly among unemployed people, and providing unemployed people with work experience.
- (d) The provision of financial assistance, technical assistance, or business advice or consultancy in order to provide training and employment opportunities for unemployed people and to enhance and retain employment opportunities in the area.
- (e) The provision of, or assistance in, the provision of recreational facilities for the general public at large and /or those who, by reasons of the youth, age, infirmity or disablement, poverty or social and economic circumstance, have need of such facilities.
- (f) The protection of the environment.
- (g) The provision of public health facilities and childcare.
- (h) Such other means as may from time to time be determined subject to prior consent of the Charity Commissioners for England and Wales.

In carrying out its objects, the Charity shall promote equality of opportunity and oppose any form of discrimination on grounds of race, ethnic origin, gender, sexual orientation, age, disability or religion.

The Board reviews its objectives and purpose periodically, and in 2019 confirmed its vision and purpose priority themes and activities, adopted in 2017:

Vision and Purpose

The Charity's vision is for a **stronger North Halifax and a better future for all generations**. The Charity's agreed purpose therefore is **to support individuals from cradle to grave, and to carry out activities which relieve poverty and disadvantage, promote health and wellbeing and strengthen communities**.

To achieve the vision and purpose four priority themes were agreed:

- | | |
|--|--|
| - Employment Support | Helping people into employment and training |
| - Health and Wellbeing | Preventative health promotion and supporting self management / self care |
| - Children, Young People and Families | Childcare, diversionary youth projects and family support |
| - Strengthened Communities | Activities that make the community safer, cleaner, greener and more cohesive |

The Charity's project and services are delivered by our Children's Centre Services teams and the Ovenden and Mixenden Initiative team (OMI), both of which are funded by contracts with Calderdale Council. In September 2019 we introduced the permanent post of Chief Executive Officer to provide strategic leadership across all NHP teams, and a single line of accountability to the Board of Trustees.

We manage Children's Centres across half the Metropolitan Borough of Calderdale covering council wards in North and East Halifax and the Lower Calder Valley. In 2019/20 we worked from 10 Children's Centres, 7 of which provide day care and run 2 Family Support teams who work in the communities. The contract for this work was for 3 years until 30th June 2017, but was extended until 31st March 2020.

**REPORT OF THE TRUSTEES
for the year ended 31 March 2020**

The OMI team started as a Neighbourhood Management Pathfinder programme in 2004 and works with local communities and public services to improve services in local communities. Though initially working in North Halifax the service now extends to cover the whole of North and East Halifax and provides a Neighbourhoods Team service for Calderdale Council in that area. It also hosts local workers for Staying Well working in North and East Halifax and the Lower Calder Valley to combat social isolation amongst adults. Since 2019 we have also employed locally focused workers delivering two partnership programmes: Let's get Socially Active; and the Active Calderdale initiative to make Calderdale the most active Borough in the North of England by 2024.

These areas of work include targets for achievement set by funders.

REPORT OF THE TRUSTEES
for the year ended 31 March 2020

OBJECTIVES AND ACTIVITIES

Significant activities

The Charity's main programmes, projects and services are:

1) Employment Support - Helping people into employment and training

This is achieved by advice and support to families we work with who are assisted to training and employment opportunities, partly through job clubs. The provision of childcare at 7 of our Sure Start Children's Centres, located mainly in areas of disadvantage, provide much needed child care for parents looking to undertake training or attend work. We provide accredited training in areas such as paediatric first aid and food hygiene with crèches available at some sessions. Our volunteering programme provides training and work experience opportunities with many volunteers progressing into sessional or permanent work within our charity or into employment in the wider community. We also engage apprentices, many of whom progress into permanent jobs.

Our targets are around supporting people into jobs and training, developing volunteering and volunteering opportunities and the provision of child care places.

2) Health and Wellbeing - Preventative health promotion and supporting self-management/self-care

Our Children's Centre services provide direct health support on a wide range of issues, particularly those affecting children and their parent and carers. This is supplemented by wellbeing and health education in our family learning programme. Midwives and health visitors provide some services from our Children's Centres, and we work closely with NHS and Public Health on strategic planning and operational delivery partnerships.

Health and wellbeing, confidence and raising aspiration form the focus of our Project Twelve: 31 youth groups which provide sport, social and volunteering opportunities for teenage girls and young women.

Our Staying Well service works with adults facing loneliness and isolation, helping them to access clubs and services in the community. Our community education events (Heads, Shoulders, Knees and Toes) raise awareness of health issues and promote local services.

Our targets are around health support services to children and families in our Children's Centre; arranging referrals to statutory services and supporting and developing community based groups and activities for people in our community who face loneliness and isolation.

3) Children, Young People and Families - Childcare, diversionary youth projects and family support

Most of our work is geared to supporting children and families. Children's Centres provide holistic services for parents and carers and their young children. These include health, training and employment, family safety and family learning, parenting skills, and above all providing an environment where children can learn and play. We deliver Children's Centre services from our Children's Centres buildings and in homes and many different community settings.

The OMI team works with smaller groups of young people in schools, libraries and in youth centres. Local authority youth services have been significantly reduced over the years and increasingly the team has been engaged in providing diversionary youth services, particularly in conjunction with other voluntary and statutory services.

We have a number of contractual targets around children and families being registered with us (particularly from within the most disadvantaged areas), and children and families benefitting from Children's Centre and Family support services. Our target is also to develop and improve services for young people, particularly around diversionary youth work.

4) Strengthened Communities - Activities that make the community safer, cleaner, greener and more cohesive

Communities in North Halifax in particular face various social and economic problems and therefore this theme is concerned with services that help make our communities safer, cleaner and greener. To this end the OMI team works closely with the police, the fire and rescue service and the local authority to improve community safety and to encourage the community to take pride in and enjoy our parks, neighbourhoods and countryside. Weekly blogs in North and East Halifax and the Lower Valley help promote what's on type events in localities and across the Borough, whilst two Neighbourhood Award evenings celebrate the success of individuals and groups.

**REPORT OF THE TRUSTEES
for the year ended 31 March 2020**

OBJECTIVES AND ACTIVITIES

Our targets are around improving the environment through education and enforcement action, engaging and consulting with local people, promoting community groups and activities and providing information to local communities.

Public benefit

The trustees confirm that they have each complied with their duty under section 17 (5) of the Charities Act 2011 to have due regards to the guidance on public benefit published by the Charity Commission when carrying out their role and duties.

The charity works specifically in areas facing social and economic deprivation and in North Halifax in particular. Public benefit has been achieved through the provision of support around training and employment, health and well being and support to families and children. Services are designed around benefitting both individuals and the neighbourhoods and communities in which they reside.

**REPORT OF THE TRUSTEES
for the year ended 31 March 2020**

STRATEGIC REPORT

Achievement and performance

Charitable activities

General

COVID 19 had minimal impact on our activities across the whole year, although it represents the most significant risk in the risks and uncertainties section below. We cancelled all training and non-essential activity from mid-March, and closed all children's centres on 20 March. This is reflected in lower community engagement outcomes than predicted, as the Easter holiday period and the end of the Spring Term is traditionally a busy time for all NHP programmes.

North Halifax Partnership has built a strong reputation over the past 20 years as a high quality and reliable community based partner in Calderdale. In view of the Charity's performance we are often approached as a preferred partner for public and private sector partnership programmes. This quality delivery sits alongside a robust framework of financial management, reporting and tracking. The Charity continues to invest in staff training at all levels.

We continued to act as a Community Anchor in Calderdale, in partnership with other local charities such as Halifax Opportunities Trust and Hebden Bridge Town Hall, promoting the co-production of local services with local people and championing delivery by voluntary and community organisations invested in local communities.

In May 2019 we secured Quality for Health assurance. We began to implement structural changes to the charity in September with the creation of the Chief Executive Post

Employment Support

We saw 39 new work club members over the year, and in all there were 251 attendances at work clubs which provide help with creating CVs, writing job applications, and basic IT skills. Over the year we also advertised employment, training and support in our much visited North Halifax Work Support Blog and took stands at jobs fairs to promote work opportunities with North Halifax Partnership.

This year 383 individual families accessed our family learning programmes. Seventy different learners attended 14 accredited and employment-linked courses including Paediatric First Aid, and Volunteering Helping in Schools. We developed a new bespoke Level 2 Introduction to Childcare 6 week course; including placement within local childcare settings and 26 people completed the accreditation for this very popular course.

Many learners come to these work focused opportunities through fun and informal family learning opportunities in their local children's centres. We ran 38 such sessions from Cooking with Kids, to Parent and Baby Pilates and Pre School Drama.

Heavy snow in February, followed by COVID 19 concerns meant that 19 family learning course were cancelled either in part, or completely in the Spring Term. By the end of the financial year we had purchased on line and virtual packages to support learners during lockdown.

We offer a range of fully supported volunteering opportunities in our day care settings and offices, where people can develop competencies and experience to equip them for paid work. We supported 8 volunteers in children's centres, contributing 22 hours volunteering per week. Volunteers who left us in the year moved on to full time higher Education, to a vocational FE course; and to seek permanent employment. Seven breastfeeding volunteers gave 159 hours peer support. Ovenden & Mixenden Initiative supported 11 young people volunteering opportunities at 4 community events; and Staying Well continued to support volunteering opportunities across North and East Halifax and the Lower Valley.

Our sessional staffing opportunities are promoted in volunteer and family learning settings; and where appropriate, to people who are unsuccessful at interview for permanent posts. In 2019/20, 10,657 sessional hours were worked by 30 sessional staff in a range of childcare, administration and reception, and caretaking/cleaning roles. 2 sessional staff were given temporary contracts and 3 gained full time employment outside the organisation. Sessional workers invariably tell us at exit interview how undertaking the work in centres has given them confidence and underpins knowledge in a specific area of work that they can apply in the future.

**REPORT OF THE TRUSTEES
for the year ended 31 March 2020**

We supported a wide range of training and development for NHP staff, including personal and professional development workshops on whole staff team away days; 123 staff qualifications in mandatory requirements for their roles - including paediatric first aid; health & safety and food hygiene; and 19 staff pursuing NVQ levels 2- 5 in childcare, business and administration, and leadership and management. We also employed 5 childcare apprentices during the year, with one apprentice completing their apprenticeship.

Health and Wellbeing

We secured Quality for Health accreditation in May, the quality assurance scheme designed for Calderdale Clinical Commissioning group.

We worked with public health and Primary care in the development of the Primary Care Home initiative in North Halifax and the implementation of social prescribing within primary care, including presenting on behalf of the Calderdale Staying Well programme at regional Public Health events.

Throughout the year helped we enabled the local reach of Calderdale wide initiatives, with a strong focus on mental health and increasing physical activity. Our Big Beechwood Picnic in early September showcased the range of practical health and wellbeing interventions we deliver in children's centres, parks and community venues. The North Halifax Community Wellbeing Partnership spoke to hundreds of people in the Mentally Healthy Co Production tent; we launched Active North Halifax with a family park run and a range of fun games and sports tester sessions; and bear hunts and wooden cycling tracks encouraged younger children to try out adventurous new physical activities.

In late September we provided a local launch of a regional public health initiative Active Imaginations aimed at ensuring 2-4 year olds get 180 minutes of regular daily exercise, with an activity filled morning for children and parents at Illingworth Community Children's Centre. Children's centres complemented the daily physical activity regime for children in daycare with special events for families and children. Examples included Let's Get Moving event at Mixenden Adventure Centre, with activities such as rock climbing, archery, and rugby tots for 250 children and parents/carers, and a good old fashioned day of playing out on the Grove estate with rounders and tug of war.

Our annual MixMatch open air sports competition engaged 48 young people in challenging activities organised by West Yorkshire Fire and Rescue Service, West Yorkshire Police, and Mixenden Adventure Centre. The annual Ash Green Lantern Parade in November attracted 80, some of them new recruits to the Mixy Marchers walking group started by one of our local children's centre employees this year. We supported 6 Friends groups to encourage more and better community use of our local parks, with activities like Christmas carols and a monument rededication ceremony in West View Park, and the hugely successful Beechwood big Picnic and West View Park Fun day.

As a mindful employer we invested in a confidential employee assistance scheme for all staff; and developed Team Well champions in every staff team to promote self-care at work, including regular bite size exercise and relaxation activities. Our annual staff survey reflects that of the 114 staff responding, 90% were satisfied with their role. Our team well staff survey scores averaged 7 out of 10 for NHP's employer commitment and approach to workplace wellbeing.

The development of Active North Halifax project over the previous 12 months was further enhanced by the employment of the Active North Halifax Engagement Coordinator whose role underpinned by the Active Calderdale strategy would be to enable a community-led Active North identity to develop to encourage community ownership of the issue of inactivity and mobilisation of local assets to respond to the agenda. The project was launched at the Beechwood Picnic. Over the year we undertook comprehensive mapping of assets and made contacts with local activity providers. Active North Halifax has promoted the disability access audits, and gathered further insight and understanding of the issues and barriers preventing access to physical activity.

Our local Staying Well hubs in North Halifax and Lower Valley took 357 new referrals to support isolated adults and connect them with local activities and networks. In 66% of referrals closed during the year, people felt their needs had been fully met. Staying Well also supported 18 local groups to promote health and wellbeing through allocated grant funding, promotion and joint work on projects.

In 2019 we delivered the Older People's Holiday Fund on behalf of Community Foundation for Calderdale. After 16 applications were received we allocated the £5,500 fund across 8 couples and 6 single people.

**REPORT OF THE TRUSTEES
for the year ended 31 March 2020**

Our perinatal mental health pathway took 60 referrals to provide extra help for expectant mums who are not in contact with other services.

In Dementia Action Week in May we worked with the Alzheimer's Society to bring The Last Memory play and discussion session to 90 people in Ovenden and Mixenden.

In February half term our Holiday Kitchen programme worked with 11 families to provide healthy, quick and affordable meals, drawing on the expertise of our centre kitchens which have the Soil Association's Food for Life accreditation. Towards the end of March, we were working with two local voluntary organisations to establish an emergency food and supplies hub during COVID.

In March we moved the Staying Well service to a telephone service and began contacting all clients to help them prepare for imminent lockdown.

Children, young people and families

At 31 March 2020 86% of children under 5 in the Lower Valley and Halifax North and East area - 4,794 - were registered with NHP Children's Centres. Over the year we engaged with 87% of all registered families in Lower Valley, and 90% in Halifax North and East. Targeted work ensured we engaged with 97% and 95% of families in greatest social and economic need in the respective areas. Satisfaction with services was high, with 100% of families responding our annual Children's Centre services consultation, saying they were happy with the service they received; 92% saying they were happy with the level of their involvement in shaping services; and 80% stating that the services had a positive impact on their parenting confidence and aspiration.

A total of 753 children attended our daycare provisions. All provision continues to be rated Good or Outstanding by OFSTED.

A total of 1,202 families attended antenatal clinics, 399 attended post-natal clinics, 897 attended baby clinics, and 26 families came to the 5 getting ready for baby courses run by NHS midwives.

Working with local partners, we increased our focus on men as parents this year, particularly during the Men as Parents (MAP) fortnight in June. We introduced the well-received Dadpad resource for our service users; introduced a bespoke Baby Massage for Dads session; and arranged trips and events such as male carer and children sessions in Galactic Golf, Rollerblading and a trip to Sundown Adventureland.

A total of 52 attended Dads R Us Group events in Halifax North and East; and 21 dads attended a Dads event in the Lower Valley.

In addition to 29 weekly drop-in groups, we provided a wide range of community events in and from Children's centres including Farm Visits, Family Swims, Play Bus events, sports days, Rugby Tots, Eid celebration, craft and seasonal gift making. There were 1,720 family attendances at a total of 95 events.

Our Family Support Teams supported 649 families during the year and we closed 377 cases, with 96% of families stating they were very or extremely satisfied with the service they received. Much of the teams' work focuses on early intervention to prevent problems escalating to the point where a child's health, wellbeing or safety is at serious risk - Tier 5 in the Calderdale Continuum of Need and Response. Ninety Five percent of our cases upon referral started at level 2 and 3. We closed 140 cases (38% of all closed cases) at "Universal" Tier 1 - Children whose Needs are Met, and 155 (41% of all closed cases) at Tier 2. Two hundred and eighteen (58%) cases had de-escalated at least one Tier at closure. Families recognised this positive step, with 97% saying that their quality of life was better after receiving family support.

The Family Support Team also helped 56 families with disabled children to access short breaks.

**REPORT OF THE TRUSTEES
for the year ended 31 March 2020**

Our Junior Wardens programme ran in 5 local primary schools in 2019/20, attracting 408 attendances at 19 age-appropriate sessions including traffic speed monitoring; environmental audits; visits to recycling plants; and working with our newly appointed community organisers to discuss their aspirations for their local neighbourhood. The content of this active citizenship programme is different in each school and is developed by OMI ward link workers with the wardens and school leaders.

Working with local group PACE, we delivered Friends for Life, a parent and child online safety and exploitation awareness session with 40 parents and children at Warley Town Primary School.

Our Women of Substance programme for teenage girls was adapted and adopted in the Halifax High school and Trinity Academy and there were 34 Project 12 sessions throughout the year, attracting 400 attendances. Eleven young volunteers from project 12 also assisted at the Last Memory plays.

Strengthened Communities

OMI neighbourhood team continued to co-ordinate the Safer Cleaner Greener partnership of local organisations and councillors, working with local partners to tackle neighbourhood issues. We facilitated 6 full SCG partnership meetings, and 7 focused single-issue action planning meetings during the year.

We held 19 ward forum meetings bringing local people and services together, with 421 resident attendances, covering topics including local development planning, libraries review and road safety. We engaged with 145 residents on the doorstep in neighbourhood walkabout days; and facilitated 4 traffic speed monitoring sessions, 6 community clean ups, and 6 environmental and dog compliance patrols with the support of 173 residents.

Our social media reach is significant. Our Community Blogs and Sure Start Children's Centres Facebook pages have more than 6,000 followers.

We supported many local voluntary and community organisations over the year including 17 groups specifically engaged in safer, cleaner, greener activities with a very local focus. Thirty seven such local planning activities and meetings attracted 459 attendances, we organised the awarding of £20,175 worth of Council ward forum grants for 46 small scale projects developed by 42 local groups.

Three hundred people attended our 2 neighbourhood awards nights, celebrating the local communities of Ovenden, Illingworth & Mixenden, Warley, and Park wards. West View Park Fun day and the Beechwood Park Bug Picnic attracted more than five thousand people.

As a local Community Anchor, North Halifax Partnership coordinated the North hub of the Covid volunteer network established by Calderdale Council in the last weeks of March 2020.

We piloted the Listening Sofa as part of Calderdale Conversations and the Place Based Social Action Project at the West View Park Fun Day and Beechwood Picnic. As part of the CCG ABCD pilot we arranged a workshop for our Board members, staff and local partners to share our understanding of an asset based approach to community development in North Halifax.

PBSA door knocking and listening focused in Lee Mount strengthened connections between community groups, local businesses and the different communities living there. An engagement and activity event in March brought women together from the area to talk about what is important to them. In Ovenden the Community Organisers supported residents to orchestrate a community takeover of some redundant land and using community organising to bring the local community in on the initiative to create what is now The Paddock.

**REPORT OF THE TRUSTEES
for the year ended 31 March 2020**

STRATEGIC REPORT

Financial review

Investment policy and objectives

Under the Memorandum and Articles of Association the trustees have the power to make any investment they see fit. Our Investment policy is to minimise risk and therefore it is agreed to deposit some reserves in interest bearing accounts with Lloyds TSB, our bankers. The policy is to place a maximum of £150,000 on deposit at any one time with not more than £100,000 on a single fixed term deposit of more than 1 year. That policy has been maintained through the year.

Reserves policy

Our Reserves and Investments Policy recognises that reserves are required for various reasons. We employ around 180 permanent staff whose funding is reliant on public service contracts. In the event of funding ending (without staff transferring to another contractor under TUPE) there would be a significant redundancy commitment falling to the charity. Furthermore, though we do not own buildings; we lease 11 Children's Centre buildings with a repairs requirement. Whilst day to day maintenance is budgeted from revenue, it may be necessary to fund larger and particularly unexpected capital repairs from reserves. Also, it is necessary to maintain a level of reserves to fund fixed commitments in a situation where contract income is late or delayed. Finally it is prudent to maintain a level of reserves to extend a project when funding has ended or to kick start a new activity. The policy therefore requires a level of reserves of between 1 and 3 months running costs to address the above. At the year-end, unrestricted reserves stood at £737,419. This equated to 10 weeks running costs for 2019/20.

Principal risks and uncertainties

The Board of Trustees was due to finalise its Risk Management Review on 25 March 2020 - but formal approval by the Board was postponed to 27 May 2020 due to the national COVID 19 emergency. The immediate, though unquantifiable risk was from the loss of income arising from nursery closures due to COVID. Other Key risk areas are around financial mismanagement, litigation eg employment or health and safety, staff recruitment and retention, Board reputation and capacity, contract performance and loss of contracts/funding.

Pre-COVID, Calderdale Council funding decisions were the most significant risks. Children's Centre Commissioning was postponed from the proposed date of late 2019, and we were offered an extension with an amended contract on the basis of a 12% reduction in contract fee. Ovenden and Mixenden Initiative funding continued to be on an annual basis.

REPORT OF THE TRUSTEES
for the year ended 31 March 2020

STRATEGIC REPORT

Future plans

Future plans

The activities under our 4 themes are reliant on three key funding streams.

Future planning for all services has been significantly affected by the developing economic and social impacts of COVID. From March 2020, we have worked closely with Calderdale Council and other strategic partners both to meet immediate service needs whilst following national guidance; and to start to plan for an uncertain future

Sure Start Children's Centres

The contract for this work, originally from 1st July 2014 to 30th June 2017 was extended again to 31st March 2021 on the basis of a 12% cut in the annual contract fee, amounting to £249,515. Previous extensions of the contract also have come with significant funding reductions amounting to £232,519. We have met cuts previously through 2 redundancies, vacancy management, and realignment of duties for some senior staff and with very some minor adjustments to service. The 2020/21 budget cut has required us to close Field Lane (with daycare) and Holywell Green Children's Centres from 31 March 2020. We have made arrangements to provide services in other community venues, and we were able to redeploy most of the staff affected.

From March 2020, our primary concern was to continue provision to our many service users whilst ensuring the safety of staff and service users. We closed all children's centres on 20 March, and moved some engagement work online immediately.

Ovenden and Mixenden Initiative

Funding for 2020/21 for the main Neighbourhood engagement SLA is reduced by 5% on 2020/21, to £151,501. This cut is possible to accommodate without significant loss of service. Neighbourhood engagement funding is decided for one year only and the uncertainty of previous years is compounded by the threat of Covid impacts on future Council budgets. Additional funding for the Active Engagement Officer from April 2019, runs to March 2021; and grant funding for place based social action via Halifax Opportunities Trust also runs into 2020/21.

Staying Well

Staying well funding of £55,000 has been maintained at the same level for 2020/21, with additional £5,500 from Calderdale Community Foundation to administer Older People's Holiday fund across Calderdale.

**REPORT OF THE TRUSTEES
for the year ended 31 March 2020**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

Governance

North Halifax Partnership Ltd became a not for profit limited company in January 2002 (company registration no. 04365411) and a registered charity in October 2016 (charity registration no. 1169746). Board members are therefore Trustees of the Charity and Directors of the Company. North Halifax Partnership Ltd is a member based organisation and therefore Trustees are elected by the Board, in accordance with the Articles, at the annual general meeting. Trustees are elected to serve for two years with the next elections taking place at the 2019 AGM.

Trustees are Governed by a Code of Conduct and are issued with a Board Member's Handbook which covers our history and background, finances, Articles and key objectives, themes and activities, role and duties of Trustees. These documents are reviewed annually and form the key part of induction for new Trustees. Trustees are kept abreast of and encouraged to undertake relevant training.

Board of Trustees

The Board has met on 4 occasions during the year, with a further 3 sub-committee and special meetings. The Board controls finance, contracts and service level agreements and appoints Senior Management. At each Board meeting officers submit detailed reports on contract performance and achievement and finances. The Board has standing agenda items on equal opportunities and health and safety. During the year the Board has reviewed policies and procedures. The Board considers and reviews risks facing the organisation. The key focus of reviews is assessing the likelihood and impact of risk and the measures being taken to avoid or reduce that risk. The key risk facing the organisation is loss of funding due to the fact that we are substantially reliant on public sector funding which has steadily been reducing, mainly due to austerity measures faced by the public sector. That risk is compounded by the anticipated severe economic impact of COVID 19 on both public sector funding and local employment, and therefore demand for childcare

The day to day management of the organisation is delegated to the Senior Management.

Company limited by guarantee

North Halifax Partnership Limited is a company limited by guarantee and accordingly does not have share capital.

Every member of the company undertakes to contribute such an amount as may be required not exceeding £1 to the assets of the charitable company in the event of its being wound up while they are a member, or within one year after they cease to be a member.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

04365411 (England and Wales)

Registered Charity number

1169746

Registered office

Kevin Pearce Children's Centre
Ovenden Road
Ovenden
Halifax
West Yorkshire
HX3 5RQ

**REPORT OF THE TRUSTEES
for the year ended 31 March 2020**

Trustees

S P Bedford School Assistant (resigned 29.11.19)
P Coenen Company Director (appointed 29.11.19)
L J Craigie Council Officer (appointed 22.1.20)
D A Durrans
D Keenan Retired
E Moss Retired
B T R Smith Retired (resigned 29.11.19)
E Wardman Teaching Assistant
S J Wright Self Employed Teacher
S Harrison Senior Youth & Community Project Officer
P Robinson Retired
N Watts Retail Assistant (resigned 9.8.19)
I F J Van Loon Retired (appointed 1.6.19)
S Bowles Staff Nurse, Hospice (appointed 30.7.19)

Company Secretary

K R Connell

Auditors

Sheards
Chartered Accountants
& Statutory Auditors
Vernon House
40 New North Road
Huddersfield
West Yorkshire
HD1 5LS

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of North Halifax Partnership Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**REPORT OF THE TRUSTEES
for the year ended 31 March 2020**

STATEMENT OF TRUSTEES' RESPONSIBILITIES - continued

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

AUDITORS

The auditors, Sheards, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 26 October 2020 and signed on the board's behalf by:

D A Durrans - Trustee

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF NORTH HALIFAX PARTNERSHIP LIMITED

Opinion

We have audited the financial statements of North Halifax Partnership Limited (the 'charitable company') for the year ended 31 March 2020 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2020 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF NORTH HALIFAX PARTNERSHIP LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Kevin Winterburn ACA (Senior Statutory Auditor)
for and on behalf of Sheards
Chartered Accountants
& Statutory Auditors
Vernon House
40 New North Road
Huddersfield
West Yorkshire
HD1 5LS

26 October 2020

NORTH HALIFAX PARTNERSHIP LIMITED

**STATEMENT OF FINANCIAL ACTIVITIES
for the year ended 31 March 2020**

	Notes	Unrestricted funds £	Restricted funds £	2020 Total funds £	2019 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	798,243	(1)	798,242	834,743
Charitable activities					
Sure Start Children's Centres	4	2,091,798	1,033,531	3,125,329	3,135,537
Neighbourhood Management		5,980	244,624	250,604	226,984
Staying Well Project		-	55,000	55,000	55,000
Investment income	3	6,393	-	6,393	2,707
Total		2,902,414	1,333,154	4,235,568	4,254,971
EXPENDITURE ON					
Charitable activities					
Sure Start Children's Centres	5	2,919,640	1,033,532	3,953,172	3,903,656
Neighbourhood Management		942	235,528	236,470	263,842
Staying Well Project		16,355	49,238	65,593	34,835
Other		18,698	-	18,698	19,415
Total		2,955,635	1,318,298	4,273,933	4,221,748
NET INCOME/(EXPENDITURE)		(53,221)	14,856	(38,365)	33,223
Transfers between funds	13	39,116	(39,116)	-	-
Net movement in funds		(14,105)	(24,260)	(38,365)	33,223
RECONCILIATION OF FUNDS					
Total funds brought forward		751,524	83,717	835,241	802,018
TOTAL FUNDS CARRIED FORWARD		737,419	59,457	796,876	835,241

The notes form part of these financial statements

NORTH HALIFAX PARTNERSHIP LIMITED (REGISTERED NUMBER: 04365411)**BALANCE SHEET****31 March 2020**

	Notes	Unrestricted funds £	Restricted funds £	2020 Total funds £	2019 Total funds £
FIXED ASSETS					
Tangible assets	11	37,101	2,071	39,172	49,140
CURRENT ASSETS					
Cash at bank and in hand		779,380	58,498	837,878	845,669
CREDITORS					
Amounts falling due within one year	12	(79,064)	(1,110)	(80,174)	(59,568)
NET CURRENT ASSETS		<u>700,316</u>	<u>57,388</u>	<u>757,704</u>	<u>786,101</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>737,417</u>	<u>59,459</u>	<u>796,876</u>	<u>835,241</u>
NET ASSETS		<u><u>737,417</u></u>	<u><u>59,459</u></u>	<u><u>796,876</u></u>	<u><u>835,241</u></u>

The notes form part of these financial statements

NORTH HALIFAX PARTNERSHIP LIMITED (REGISTERED NUMBER: 04365411)

BALANCE SHEET - continued
31 March 2020

FUNDS	13		
Unrestricted funds:			
General fund		711,857	743,436
Sure Start		-	8,088
Holiday Fund		4,558	-
Community budgets		21,002	-
		<hr/>	<hr/>
		737,417	751,524
Restricted funds:			
Ovenden and Mixenden Initiative		8,264	-
Ward Forum Grants		5,223	5,247
Staying Well		24,616	37,481
Project_Twelve:31		937	13,649
Isolation Fund		-	27,340
Place Based Social Action		20,419	-
		<hr/>	<hr/>
		59,459	83,717
TOTAL FUNDS		<hr/> <hr/>	<hr/> <hr/>
		796,876	835,241

The financial statements were approved by the Board of Trustees and authorised for issue on 26 October 2020 and were signed on its behalf by:

D A Durrans - Trustee

S J Wright - Trustee

The notes form part of these financial statements

NORTH HALIFAX PARTNERSHIP LIMITED**CASH FLOW STATEMENT
for the year ended 31 March 2020**

	Notes	2020 £	2019 £
Cash flows from operating activities			
Cash generated from operations	1	11,891	30,658
Net cash provided by operating activities		<u>11,891</u>	<u>30,658</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(21,232)	(41,682)
Interest received		1,550	1,152
Net cash used in investing activities		<u>(19,682)</u>	<u>(40,530)</u>
Change in cash and cash equivalents in the reporting period		<u>(7,791)</u>	<u>(9,872)</u>
Cash and cash equivalents at the beginning of the reporting period		<u>845,669</u>	<u>855,541</u>
Cash and cash equivalents at the end of the reporting period		<u><u>837,878</u></u>	<u><u>845,669</u></u>

The notes form part of these financial statements

NORTH HALIFAX PARTNERSHIP LIMITED

**NOTES TO THE CASH FLOW STATEMENT
for the year ended 31 March 2020**

1. RECONCILIATION OF NET (EXPENDITURE)/INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2020 £	2019 £
Net (expenditure)/income for the reporting period (as per the Statement of Financial Activities)	(38,365)	33,223
Adjustments for:		
Depreciation charges	31,200	24,269
Loss on disposal of fixed assets	-	32
Interest received	(1,550)	(1,152)
Increase/(decrease) in creditors	20,606	(25,714)
Net cash provided by operations	<u>11,891</u>	<u>30,658</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.19 £	Cash flow £	At 31.3.20 £
Net cash			
Cash at bank and in hand	845,669	(7,791)	837,878
	<u>845,669</u>	<u>(7,791)</u>	<u>837,878</u>
Total	<u>845,669</u>	<u>(7,791)</u>	<u>837,878</u>

The notes form part of these financial statements

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities (SoFA) once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

The following specific policies are applied to particular categories of income:

Voluntary income is received by way of nursery and group fees, grants and donations and are included in full in the SoFA when receivable.

Grants where entitlement is not conditional on the delivery of specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Grants, including government grants, that are classed as restricted, are recognised when the charity receives the grant. Any residual funds are carried forward to be released against related expenditure as it is incurred.

Income from investments and sundry income, such as room hire charges, are included in the year which it is receivable.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Improvements to property	- 10% on cost
Fixtures and fittings	- 25% on reducing balance
Computer equipment	- 33% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

1. ACCOUNTING POLICIES - continued

Pension costs and other post-retirement benefits

The charitable company operates two defined contribution pension schemes. Contributions payable to the charitable company's pension schemes are charged to the Statement of Financial Activities in the period to which they relate.

The asset's of the schemes are held separately from those of the Charity in independently administered funds.

2. DONATIONS AND LEGACIES

	2020	2019
	£	£
Donations	5,218	7,055
Childcare and group fees	793,024	827,688
	<u>798,242</u>	<u>834,743</u>

3. INVESTMENT INCOME

	2020	2019
	£	£
Room hire income	4,843	1,555
Deposit account interest	1,550	1,152
	<u>6,393</u>	<u>2,707</u>

4. INCOME FROM CHARITABLE ACTIVITIES

	Activity	2020	2019
		£	£
Grants	Sure Start Children's Centres	3,125,329	3,135,537
Grants	Neighbourhood Management	250,604	226,984
Grants	Staying Well Project	55,000	55,000
		<u>3,430,933</u>	<u>3,417,521</u>

5. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 6) £	Totals £
Sure Start Children's Centres	3,222,621	730,551	3,953,172
Neighbourhood Management	226,591	9,879	236,470
Staying Well Project	65,024	569	65,593
	<u>3,514,236</u>	<u>740,999</u>	<u>4,255,235</u>

NOTES TO THE FINANCIAL STATEMENTS - continued
for the year ended 31 March 2020

6. SUPPORT COSTS

	Management	Governance	Totals
	£	costs	£
	£	£	£
Other resources expended	3,195	15,503	18,698
Sure Start Children's Centres	728,157	2,394	730,551
Neighbourhood Management	5,567	4,312	9,879
Staying Well Project	569	-	569
	<u>737,488</u>	<u>22,209</u>	<u>759,697</u>

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2020	2019
	£	£
Auditors' remuneration	6,780	6,780
Depreciation - owned assets	31,200	24,268
Deficit on disposal of fixed assets	-	32
	<u>38,000</u>	<u>31,080</u>

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2020 nor for the year ended 31 March 2019.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2020 nor for the year ended 31 March 2019.

9. STAFF COSTS

	2020	2019
	£	£
Wages and salaries	3,344,041	3,199,278
Other pension costs	115,324	95,995
	<u>3,459,365</u>	<u>3,295,273</u>

The average monthly number of employees during the year was as follows:

	2020	2019
Charitable activities	155	138
Administrative	37	34
Governance	15	14
	<u>207</u>	<u>186</u>

No employees received emoluments in excess of £60,000.

10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	833,826	917	834,743
Charitable activities			
Sure Start Children's Centres	2,079,298	1,056,239	3,135,537
Neighbourhood Management	-	226,984	226,984
Staying Well Project	-	55,000	55,000
Investment income	2,707	-	2,707
Total	<u>2,915,831</u>	<u>1,339,140</u>	<u>4,254,971</u>
EXPENDITURE ON			
Charitable activities			
Sure Start Children's Centres	2,845,178	1,058,478	3,903,656
Neighbourhood Management	10	263,832	263,842
Staying Well Project	-	34,835	34,835
Other	19,415	-	19,415
Total	<u>2,864,603</u>	<u>1,357,145</u>	<u>4,221,748</u>
NET INCOME/(EXPENDITURE)	51,228	(18,005)	33,223
Transfers between funds	(2,803)	2,803	-
Net movement in funds	48,425	(15,202)	33,223
RECONCILIATION OF FUNDS			
Total funds brought forward	703,097	98,921	802,018
TOTAL FUNDS CARRIED FORWARD	<u><u>751,522</u></u>	<u><u>83,719</u></u>	<u><u>835,241</u></u>

NORTH HALIFAX PARTNERSHIP LIMITED

**NOTES TO THE FINANCIAL STATEMENTS - continued
for the year ended 31 March 2020**

11. TANGIBLE FIXED ASSETS

	Improvements to property £	Fixtures and fittings £	Computer equipment £	Totals £
COST				
At 1 April 2019	56,612	22,585	57,570	136,767
Additions	-	-	21,232	21,232
	<u>56,612</u>	<u>22,585</u>	<u>78,802</u>	<u>157,999</u>
At 31 March 2020	56,612	22,585	78,802	157,999
DEPRECIATION				
At 1 April 2019	41,697	21,689	24,241	87,627
Charge for year	4,972	224	26,004	31,200
	<u>46,669</u>	<u>21,913</u>	<u>50,245</u>	<u>118,827</u>
At 31 March 2020	46,669	21,913	50,245	118,827
NET BOOK VALUE				
At 31 March 2020	<u>9,943</u>	<u>672</u>	<u>28,557</u>	<u>39,172</u>
At 31 March 2019	<u>14,915</u>	<u>896</u>	<u>33,329</u>	<u>49,140</u>

12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2020 £	2019 £
Trade creditors	69,033	45,690
Accrued expenses	11,141	13,878
	<u>80,174</u>	<u>59,568</u>

NOTES TO THE FINANCIAL STATEMENTS - continued
for the year ended 31 March 2020

13. MOVEMENT IN FUNDS

	At 1.4.19 £	Net movement in funds £	Transfers between funds £	At 31.3.20 £
Unrestricted funds				
General fund	729,558	60,910	(78,611)	711,857
Sure Start	21,966	(102,816)	80,850	-
Holiday Fund	-	4,558	-	4,558
Community budgets	-	(15,875)	36,877	21,002
	<u>751,524</u>	<u>(53,223)</u>	<u>39,116</u>	<u>737,417</u>
Restricted funds				
Ovenden and Mixenden Initiative	-	10,003	(1,739)	8,264
Ward Forum Grants	5,247	476	(500)	5,223
Staying Well	37,481	5,492	(18,357)	24,616
Project_Twelve:31	13,649	(12,712)	-	937
Isolation Fund	27,340	(8,820)	(18,520)	-
Place Based Social Action	-	20,419	-	20,419
	<u>83,717</u>	<u>14,858</u>	<u>(39,116)</u>	<u>59,459</u>
TOTAL FUNDS	<u>835,241</u>	<u>(38,365)</u>	<u>-</u>	<u>796,876</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	811,916	(751,006)	60,910
Sure Start	2,084,518	(2,187,334)	(102,816)
Holiday Fund	5,500	(942)	4,558
Community budgets	480	(16,355)	(15,875)
	<u>2,902,414</u>	<u>(2,955,637)</u>	<u>(53,223)</u>
Restricted funds			
Ovenden and Mixenden Initiative	185,349	(175,346)	10,003
Ward Forum Grants	20,000	(19,524)	476
Staying Well	55,000	(49,508)	5,492
Nursery Education Funding	1,033,532	(1,033,532)	-
Project_Twelve:31	(1)	(12,711)	(12,712)
Isolation Fund	-	(8,820)	(8,820)
Place Based Social Action	39,274	(18,855)	20,419
	<u>1,333,154</u>	<u>(1,318,296)</u>	<u>14,858</u>
TOTAL FUNDS	<u>4,235,568</u>	<u>(4,273,933)</u>	<u>(38,365)</u>

NOTES TO THE FINANCIAL STATEMENTS - continued
for the year ended 31 March 2020

13. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.18 £	Net movement in funds £	Transfers between funds £	At 31.3.19 £
Unrestricted funds				
General fund	703,097	40,903	(564)	743,436
Sure Start	-	10,327	(2,239)	8,088
	<u>703,097</u>	<u>51,230</u>	<u>(2,803)</u>	<u>751,524</u>
Restricted funds				
Ovenden and Mixenden Initiative	-	(2,239)	2,239	-
Ward Forum Grants	7,091	(1,844)	-	5,247
Staying Well	76,818	(21,837)	(17,500)	37,481
Mix Match	143	(707)	564	-
Project_Twelve:31	14,869	(1,220)	-	13,649
Isolation Fund	-	9,840	17,500	27,340
	<u>98,921</u>	<u>(18,007)</u>	<u>2,803</u>	<u>83,717</u>
TOTAL FUNDS	<u>802,018</u>	<u>33,223</u>	<u>-</u>	<u>835,241</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	836,533	(795,630)	40,903
Sure Start	2,079,298	(2,068,971)	10,327
	<u>2,915,831</u>	<u>(2,864,601)</u>	<u>51,230</u>
Restricted funds			
Ovenden and Mixenden Initiative	159,485	(161,724)	(2,239)
Ward Forum Grants	20,000	(21,844)	(1,844)
Staying Well	55,713	(77,550)	(21,837)
Mix Match	201	(908)	(707)
Nursery Education Funding	1,056,239	(1,056,239)	-
Project_Twelve:31	12,502	(13,722)	(1,220)
Isolation Fund	35,000	(25,160)	9,840
	<u>1,339,140</u>	<u>(1,357,147)</u>	<u>(18,007)</u>
TOTAL FUNDS	<u>4,254,971</u>	<u>(4,221,748)</u>	<u>33,223</u>

NOTES TO THE FINANCIAL STATEMENTS - continued
for the year ended 31 March 2020

13. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.18 £	Net movement in funds £	Transfers between funds £	At 31.3.20 £
Unrestricted funds				
General fund	703,097	101,813	(79,175)	725,735
Sure Start	-	(92,489)	78,611	(13,878)
Holiday Fund	-	4,558	-	4,558
Community budgets	-	(15,875)	36,877	21,002
	<u>703,097</u>	<u>(1,993)</u>	<u>36,313</u>	<u>737,417</u>
Restricted funds				
Ovenden and Mixenden Initiative	-	7,764	500	8,264
Ward Forum Grants	7,091	(1,368)	(500)	5,223
Staying Well	76,818	(16,345)	(35,857)	24,616
Mix Match	143	(707)	564	-
Project_Twelve:31	14,869	(13,932)	-	937
Isolation Fund	-	1,020	(1,020)	-
Place Based Social Action	-	20,419	-	20,419
	<u>98,921</u>	<u>(3,149)</u>	<u>(36,313)</u>	<u>59,459</u>
TOTAL FUNDS	<u>802,018</u>	<u>(5,142)</u>	<u>-</u>	<u>796,876</u>

NOTES TO THE FINANCIAL STATEMENTS - continued
for the year ended 31 March 2020

13. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,648,449	(1,546,636)	101,813
Sure Start	4,163,816	(4,256,305)	(92,489)
Holiday Fund	5,500	(942)	4,558
Community budgets	480	(16,355)	(15,875)
	<u>5,818,245</u>	<u>(5,820,238)</u>	<u>(1,993)</u>
Restricted funds			
Ovenden and Mixenden Initiative	344,834	(337,070)	7,764
Ward Forum Grants	40,000	(41,368)	(1,368)
Staying Well	110,713	(127,058)	(16,345)
Mix Match	201	(908)	(707)
Nursery Education Funding	2,089,771	(2,089,771)	-
Project_Twelve:31	12,501	(26,433)	(13,932)
Isolation Fund	35,000	(33,980)	1,020
Place Based Social Action	39,274	(18,855)	20,419
	<u>2,672,294</u>	<u>(2,675,443)</u>	<u>(3,149)</u>
TOTAL FUNDS	<u><u>8,490,539</u></u>	<u><u>(8,495,681)</u></u>	<u><u>(5,142)</u></u>

Ward Forum Grants

Remaining underspend is grants allocated in previous year not yet claimed.

Staying Well

Underspend due to 2 x administrator posts and activities postponed at the end of the year due to COVID. Agreed with CMBC to carry forward to 20/21 to fund SW manager post.

Project_Twelve:31

This remaining balance is not time limited and will be used to fund small projects in 2020/21 .

OMI

Payments due end of 19/20 delayed due to Covid including 3 x laptops purchased March. Includes income of £1,110 from Beechwood Park event, which will be used for other future events

PBSA

Payments due end of 19/20 delayed due to Covid including 3 x laptops purchased March.

14. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2020.